Financial Results Briefing Document

For the Second Quarter of the Year Ending March 2009 (2Q FY2009)

November 19, 2008



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Overview of 2Q FY2009 and Mid-term Business Perspective

President and Representative Director Takashi Mori

Overview of 2Q FY2009

2Q FY2009	<consolidated></consolidated>	<non-consolidated></non-consolidated>
Net sales	¥ 105,958 million	¥ 88,540 million
Operating income	¥ (1,181) million	¥ 207 million
Ordinary income	¥ (1,313) million	¥ 381 million
Net income	¥ (1,539) million	¥ 38 million

1. First increase in net sales in three years

Health Care Business – Sales grew at a double-digit pace, thanks to the increase in facility-care services sales

Education Business - Courses for medical office work expanded 7.9% year on year

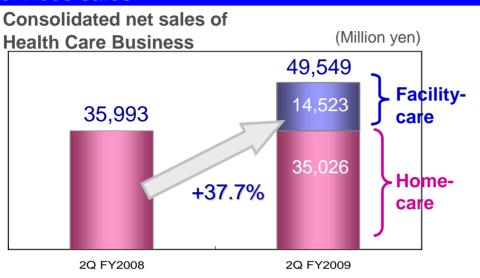
- 2. Medical support business Moving forward with standardization of contracts
 Shift from a strategy focusing on sales to one focusing on profits
- 3. Improvement in the business environment

Health Care Business – 3% increase in long-term care payments in April 2009 Education Business – Employment environment and economic conditions

Overview of 2Q FY2009 - 1

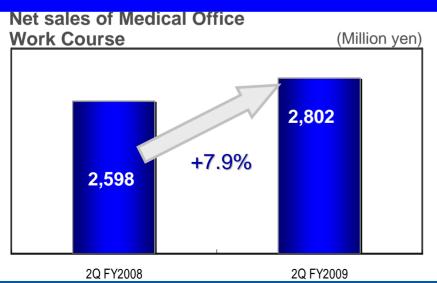
- First increase in net sales in three years -

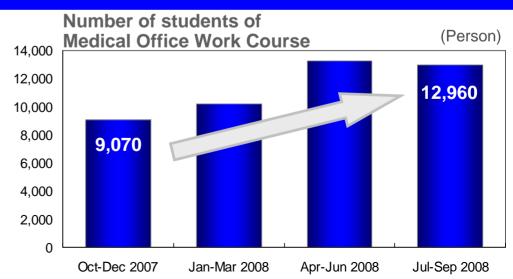
Health Care Business – Sales grew at a double-digit pace, thanks to the increase in facility-care services sales



2Q FY2009 net sales of	
facility-care companies	(Million yen)
Nichii Care Palace	5,684
Nichii no Hohoemi	6,073
Nichii no Kirameki	1,560
Nichii Home	1,205
Total facility-care net sales	14,523

Education business – Courses for medical office work expanded

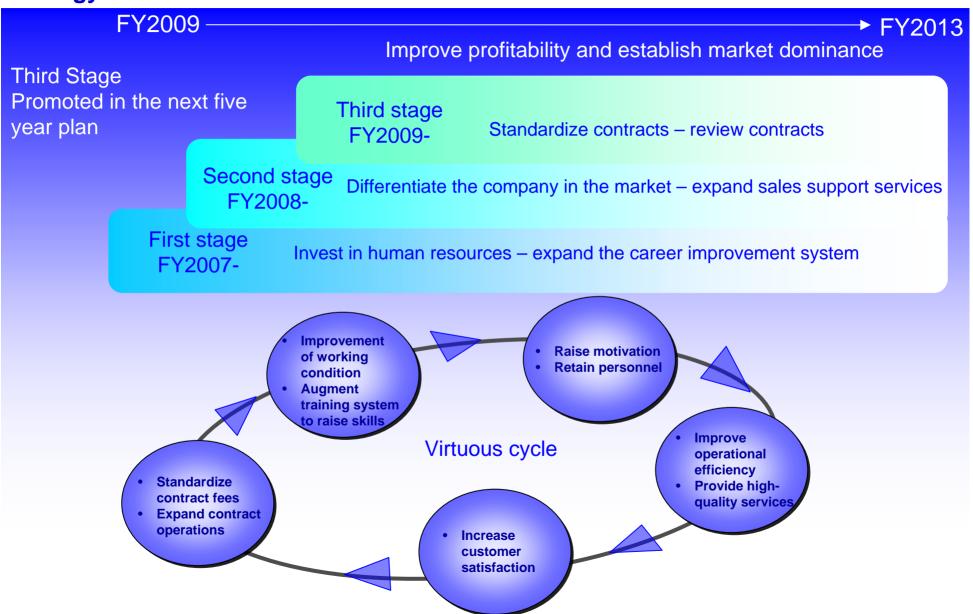




Overview of 2Q FY2009 - 2

- Moving forward with standardization of contracts -

■Strategy to build an revenue base



Overview of 2Q FY2009 - 3



Schedule for fee revisions

October 30 Additional economic stimulus package by the government

Improvement in compensation for care providers as a result of long-

term care payment revision

Efforts are being made to improve the treatment of care providers based on several measures including long-term care payment revision (+3.0%)

for FY2009 and sudden jumps in premiums for long-term care insurance

are being held down

November-December Debate in the Subcommittee on Long-term Care and Benefits of the

Social Security Council

Middle of December Organization and summary of basic opinion on payments and standards

Compilation of the 2009 government budget

End of January 2009 Advice and report on revision rate for long-term care payment

Main items under examination

Home-care support – Review of basic fees

Home-visit care – Review of requirements for assigning a service manager

Review of unit fee for each region – Review of rates of premium and employment cost for each region

Business cycle of Health Care Business

Upward trend in sales and profit after FY2009

Fiscal year of Long- term care insurance system	Health Care Business Cycle	Trend of systems	Net sales	Operating income
FY2000			¥20,346 million	¥(11,760) million
FY2001	First Stage	Long-term care insurance system started	¥43,448 million	¥(3,585) million
FY2002		System Started	¥60,557 million	¥ 3,203 million
FY2003		2003 fee revisions	¥71,004 million	¥ 4,572 million
FY2004	Second Stage	Outline: Focus on home care and support for independence Details: Restructure nursing into two	¥75,889 million	¥ 2,213 million
FY2005		categories – physical nursing and housework support, etc. Revision rate: -2.3%	¥80,902 million	¥ 2,010 million
FY2006		2006 fee revisions	¥78,272 million	¥ 1,820 million
FY2007	Third Stage	Outline: Maintain the dignity and support the independence of the elderly Details: Focus on preventive nursing, etc.	¥79,702 million	¥ 190 million
FY2008		Revision rate: -2.4% (including the part for FY05)	¥101,400 million (Forecast)	¥ 400 million (Forecast)
FY2009		Focus on 2009 fee revisions	•	insurance services
FY2010	Forth Stage	Revise up 3% Improve the compensation for care workers Focus on major cities	Expansion of inher services	·
FY2011		Expand the services whose quality is evaluated	Create a business struchanges in the system	cture that is robust to

Mid-term business perspective

1. Business environment

- Hike in long-term care payments
- Aging of society
- Social security system reform
- 2. Shift to a business structure that is robust to changes in the business environment
 - Medical Support Business Strategy that stresses profits
 - Health Care Business Change in the sales composition ratio
 (Facility care service) –
- 3. Upward trend in sales
 - Health Care Business
 Two consecutive years of growing sales
 - Education Business
 First growth in sales in five years

2Q FY2009 Financial Highlights and FY2009 Forecasts

Vice President and Representative Director

Daisuke Terada

Summary of 2Q FY2009 financial results

1. First increase in sales in three years

Maintain the upward trend on a quarterly basis

2. Health Care Business

Facility care service: Moving as projected

Home care service: Improving cost ratio

 $(2Q FY2008: 87.3\% \Rightarrow 2Q FY2009: 84.2\%)$

Total long-term care service

3. Development of new services

Health Care Business: Homemaker service

Education Business: Practical Dietary Education Course,

Medical Records Clerk Course

2Q FY2009 financial results

Consolidated (Million yen)

	FY2008	FY2009				
	2Q		2Q			
	Amount	Amount (Forecast)	Amount (Result)	Difference	Change	
Net sales	96,701	108,400	105,958	9,257	9.6%	
Operating income	880	17	(1,181)	(2,061)	-	
%	0.9%	0.0%	(1.1)%			
Ordinary income	966	(138)	(1,313)	(2,279)	-	
%	1.0%	(0.1)%	(1.2)%			
Net income	13	(960)	(1,539)	(1,552)	-	
%	0.0%	(0.9)%	(1.5)%			

(Million yen)

Non-consolidated						•	ilon yen)	
Non-con	solidated		FY2008		FY2009			
			2Q		2Q			
			Amount	Amount (Forecast)	Amount (Result)	Difference	Change	
	Net sales		93,865	91,000	88,540	(5,325)	(5.7)%	
	Operating		757	1,350	207	(550)	(72.7)%	
	%		0.8%	1.5%	0.2%			
	Ordinary i	ncome	888	1,600	381	(507)	(57.1)%	
	%		0.9%	1.8%	0.4%			
	Net incom	e	321	900	38	(283)	(88.2)%	
	%		0.3%	1.0%	0.0%			

FY2009 quarterly segment information

(Million yen)

		FY2007					FY2008						FY2009				
		1Q	2Q	3Q	4Q	1Q		2Q		3Q		4Q		1Q		2Q	
		Amount	Amount	Amount	Amount	Amount	Change	Amount	Change	Amount	Change	Amount	Change	Amount	Change	Amount	Change
	Medical Support	27,623	27,702	27,942	27,699	27,475	(0.5)%	27,470	(0.8)%	27,382	(2.0)%	26,890	(2.9)%	25,343	(7.8)%	25,380	(7.6)%
	Health Care	19,778	19,917	19,783	18,794	18,131	(8.3)%	17,862	(10.3)%	20,622	4.2%	23,087	22.8%	24,610	35.7%	24,939	39.6%
	Education	3,471	3,279	2,992	2,736	2,856	(17.7)%	2,545	(22.4)%	2,432	(18.7)%	2,325	(15.0)%	2,736	(4.2)%	2,618	2.9%
	Other	1,029	667	621	476	463	(55.0)%	502	(24.7)%	560	(9.8)%	445	(6.5)%	596	28.7%	611	21.7%
	Elimination/Corporate	(806)	(451)	(384)	(321)	(301)	-	(303)	-	(375)	-	2,230	-	(470)	-	(407)	-
Net	sales	51,096	51,115	50,954	49,384	48,624	(4.8)%	48,077	(5.9)%	50,622	(0.7)%	52,474	6.3%	52,815	8.6%	53,143	10.5%
	Medical Support	2,424	2,747	2,656	2,997	2,405	(0.8)%	2,711	(1.3)%	2,625	(1.2)%	2,959	(1.3)%	1,791	(25.5)%	1,945	(28.3)%
	%	8.8%	9.9%	9.5%	(8.8%		9.9%		9.6%		11.0%		7.1%		7.7%	
	Health Care	265	800	532	223	238	(10.2)%	203	-	1	-	(252)	-	(690)	-	(143)	-
	%	1.3%	4.0%	2.7%	1.2%	1.3%		1.1%		0.0%		`(1.1)%		`(2.8)%		`(0.6)%	,
	Education	(315)	(325)	(605)	(464)	(351)	-	(469)	-	(372)	-	(601)	-	(281)	-	(606)	-
	%	`(9.1)%	`(9.9)%	(20.2)%	(17.0)%	(12.3)%		(18.4)%		(15.3)%		(25.8)%		(10.3)%		(23.1)%	
	Other	39	7	169	39	43	10.3%	(22)	-	164	(3.0)%	30	(23.1)%	55	27.9%	64	-
	%	3.8%	1.0%	27.2%	8.2%	9.3%		(4.4)%		29.3%		6.7%		9.2%		10.5%	
	Elimination/Corporate	(2,153)	(2,160)	(1,990)	(2,252)	(2,107)	-	(1,771)	-	(1,501)	-	(1,760)	-	(1,756)	-	(1,560)	-
Ope %	erating income	260 _{0.5%}		763 1.5%	544 1.1%	229 _{0.5%}		651 1.4%	-	916 1.8%	-	375 0.7%	(31.1)%	(881) (1.7)%	-	(300)	-

Net sales bottomed out in the second quarter of FY2008 and are on a upward trend Operating income will bottom out in the first quarter of FY2009 and will be on a recovery trend

Primary strategies to performance improvement

The points to determine the degree of recovery from next fiscal year

Profitability

- (1) Two consecutive years of profit growth for the parent company → Recovery in the profitability of the whole company
- (2) Medical Support Business plan to standardize contracts → Stable improvement in profitability and improvement in the quality and productivity of operations
- (3) Facility care business improvement in earnings → Maintain the increase in profitability of the Health Care Business
- (4) Health Care Business increase in revenue → Business foundation that can benefit from the favorable turn around in the business environment including hikes in long-term care payments

(Million yen)

						<u> </u>			
a alidatad	FY2008		FY2009						
nsolidated	Full year			Full year					
	Amount	Amount (Forecast at beginning of the term)	Change	Amount (Revised forecast)	Difference	Change			
Net sales	199,797	222,000	11.1%	215,000	(15,203)	7.6%			
Operating income	2,171	3,140	44.6%	1,000	(1,171)	(53.9)%			
%	1.1%	1.4%		0.5%					
Ordinary income	2,042	2,720	33.2%	580	(1,462)	(71.6)%			
%	1.0%	1.2%		0.3%					
Net income	(834)	50	-	(720)	114	-			
%	(0.4)%	0.0%		(0.3)%					

(Million yen)

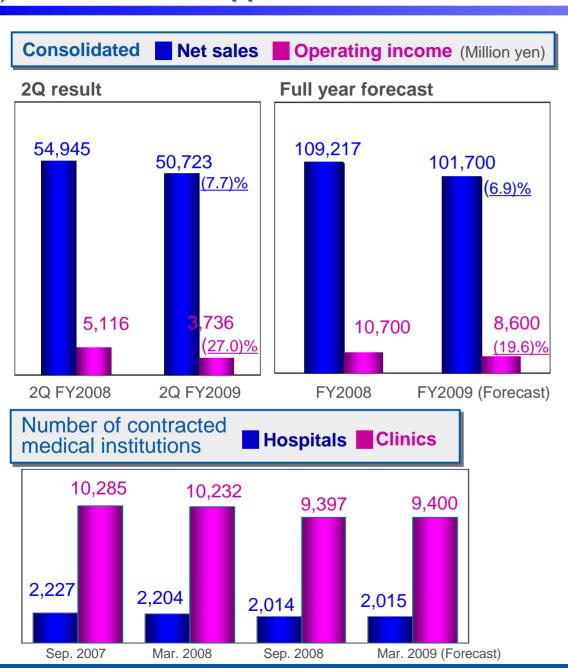
Non-consolidated		FY2008			FY2009	(
		Full year			Full year		
		Amount	Amount (Forecast at beginning of the term)	Change	Amount (Revised forecast)	Difference	Change
Net sales		185,557	185,500	(0.0)%	179,000	(6,557)	(3.5)%
Operating incor	ne	2,660	4,700	76.7%	2,750	90	3.4%
%		1.4%	2.5%		1.5%		
Ordinary incom	е	2,983	5,140	72.3%	3,140	157	5.3%
%		1.6%	2.8%		1.8%		
Net income		954	2,730	186.2%	1,520	566	59.3%
%		0.5%	1.5%		0.8%		

Major factors to change FY2009 forecasts

Net sales

	Madical Cuppert Pusings	Hospitals	¥(2,050) million
	Medical Support Business	Clinics, etc.	¥ (650) million
	Health Care Business	Home-visit care	¥(2,800) million
		Facility care	¥ (590) million
	Education Business	Medical Office Work Course	¥ (100) million
	Ludcation Business	Home Helper Course	¥ (200) million
Ор	erating income		
	Medical Support Business		¥(1,000) million
	Health Care Business		¥ (300) million
	Education Business		¥ (300) million

Medical Support Business 2Q FY2009 financial results



Major issues for FY2009

- (1) Strengthen standardization of contracts
 - Review contracts based on a strategy of stressing profits
- (2) Expand management support services
 - Strengthen response to introduction of IT
 - Launch sales of Receipt Check 2.0
- (3) Improve employee retention
 - Augment career improvement system
 - Expand all the training system

Medical Support Business **Expanding management support service**

Increase sales
Improve
precision

Receipt Check Eye

Receipt Check Eve

Product details: Receipt Check system that incorporates Nichii's know-

how related to receipt checks

Main target: Hospitals with at least 200 beds

Receipt Check 2.0

Product details: Detailed examination of receipt and

comparative analysis of examination scope

with other clinics

Main target: Clinics specializing in internal medicine

Receipt Check 2.0

Increase in number of patients

Promotion

Marketing Eye

Marketing Eye

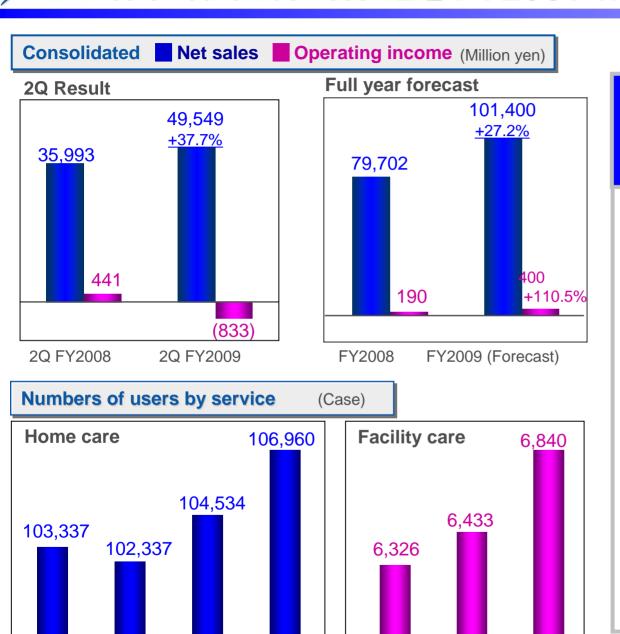
Product details: Comprehensive analysis of business conditions for

medical facilities by conducting surveys and collecting data related to the number of patients visiting the facility and shifting to a management

that matches the area and environment.

Main target: Hospitals

Health Care Business 2Q FY2009 financial results



Mar. 2009

(Forecast)

Major issues for FY2009

Home care

- Strengthen sales of the home-visit care and day care services
- Create a network to provide services to support the independence of people with handicaps
- Expand non-insurance services (homemaker service)
- Thoroughly implement compliance

Facility care

- Quickly open facility care facilities
- Create a nation-wide sales system
- Introduce new occupancy payment system
- Thoroughly implement compliance

Dec. 2009 (Forecast)

Sep. 2008

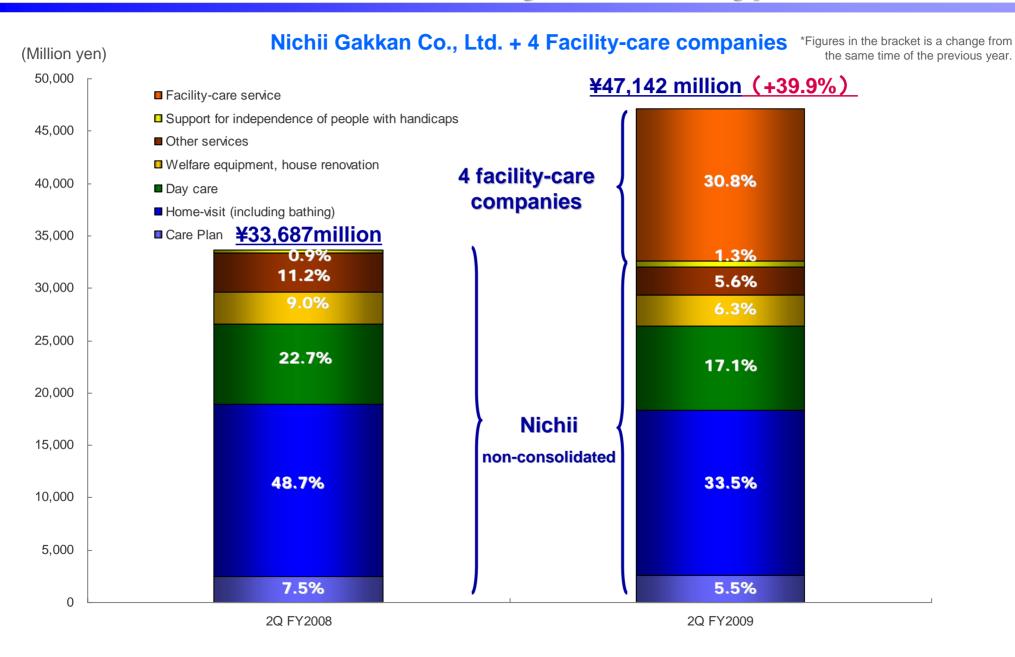
Mar. 2008

Sep. 2008

Mar. 2008

Sep. 2007

Health Care Business Sales by business type

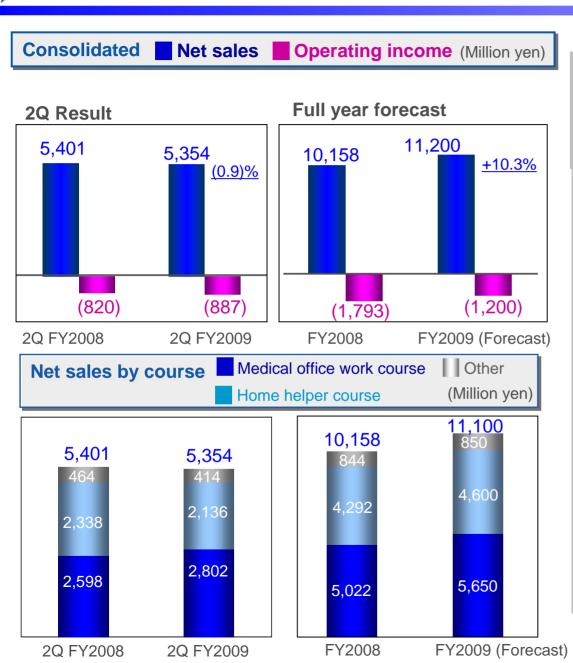


Health Care Business Facility-care service performance

(Million yen)

		FY2008	FY2009					
		Full year	2Q (Forecast at beginning of the term)	2Q (Result)	Full year (Forecast at beginning of the term)	Full y ear (Rev ised forecast)		
		Amount	Amount	Amount	Amount	Amount		
	Hohoemi		5,978	6,073	12,107	12,360		
	Kirameki		1,627	1,560	3,917	3,570		
	Home		1,273	1,205	2,865	2,620		
	Care Palace	2,731	5,712	5,684	11,621	11,360		
Net	sales	2,731	14,590	14,523	30,510	29,910		
	Hohoemi		(92)	56	0	429		
	%		(1.5)%	0.9%	0.0%	3.5%		
	Kirameki		(592)	(797)	(972)	(1,330)		
	%		(36.4)%	(51.1)%	(24.8)%	(37.3)%		
	Home		(318)	(449)	(469)	(745)		
	%		(25.0)%	(37.3)%	(16.4)%	(28.4)%		
	Care Palace	(189)	(355)	(68)	(370)	5		
	%	(6.9)%	(6.2)%	(1.2)%	(3.2)%	0.0%		
Оре	erating income	(189)	(1,357)	(1,258)	(1,811)	(1,641)		
%		(6.9)%	(9.3)%	(8.7)%	(5.9)%	-		

Education Business 2Q FY2009 financial results



Major issues for FY2009

- Develop new courses
 Develop and introduce
 Practical Dietary Education Course
 and Medical Records Clerk Course
- Promote job search for course graduates
 Actively hold work consultations
 Introduce a Manabi-Net Plus
 Expand Career Net
- Undertake effective advertising
 Run cost-effective advertisements
- Promote education related to medical service and care giving
 Hold course explanatory meetings

Education Business's new course Medical Records Clerk Course

Background for developing courses

- 1. An environment is necessary in which medical workers can solely focus on work requiring specialization
- 2. From April 2008: Assignment of personnel to support clerical work at a doctor's office is covered in evaluations of medical service fees

Growing need for support work as the shortage of doctors becomes more serious

Summary of course

Doctors Office Work Support Education Course (course length – approx. 5.5 months; cost – 171,230 yen (tax included))

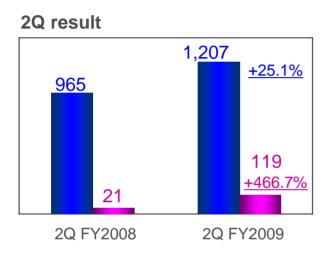
* Participants who have taken a medical office work course or have actual experience will be exempted from parts of the course (course length – approx. 2.5 months; course cost – 89,250 yen (tax included))

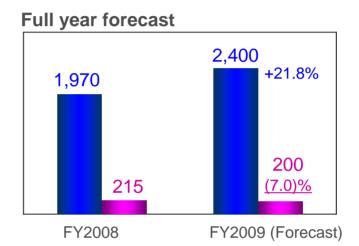
After completing the medical office work course and doctors office work support course and becoming qualified, graduates can register for temporary positions as medical office staff or doctor's office work aid with Nichii

Making the most of Nichii's business model of "Education creates Employment"

Other Businesses 2Q FY2009 financial results







(Group-wide) Consolidated subsidiaries

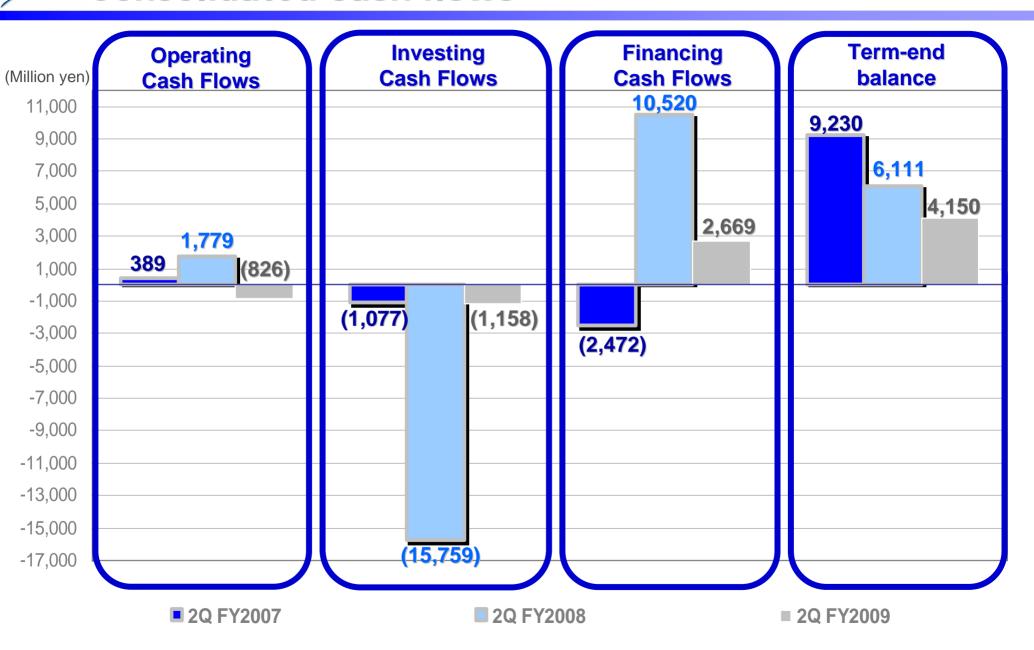
Nihon Support Service	Information technologyStorage and delivery	Nihon Credit Lease	Leasing
Co., Ltd.	service	Co., Ltd.	
Tokyo Marunouchi Publishing Co., Ltd.	Publishing and sale of booksPublishing and sale of course materials	Roris Co., Ltd.	Production and sale of flowers, seeds, etc.

Consolidated balance sheets (as of Sept. 30, 2008)

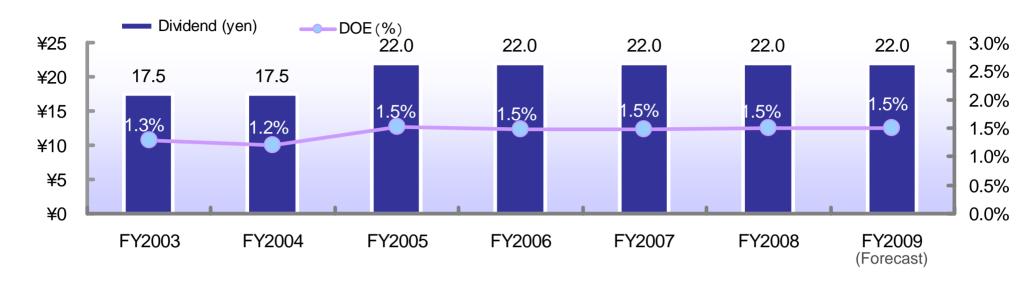
(Million yen)

		As of	As of	Differences
		Mar. 2008	Sep. 2008	Differences
Current assets		38,850	38,751	(99)
	Tangible	37,420	37,005	(415)
Fixed assets	Intangible	22,580	23,168	588
l ixed assets	Investment			
	and others	22,432	22,389	(43)
Total assets		121,284	121,315	31
Current liabilities		31,008	34,623	3,615
Fixed liabilities		39,666	38,385	(1,281)
Total liabilities		70,675	73,008	2,333
Net assets		50,609	48,306	(2,303)
Total liabilities				
and net assets		121,284	121,315	31

Consolidated cash flows



Dividends and share buyback



^{*} This year an interim dividend will be paid (expected interim dividend is 11 yen/share)

Share buyback (based on articles of association as stipulated by article 165.2 of the Company Law)

- 1. Objective of buyback in order to respond to changes in the business environment and implement a flexible capital strategy
- 2. Target shares Company's common shares
- 3. Total number of shares that can be purchased and total amount 500,000 shares (upper limit), 500 million yen (upper limit)
- 4. Timing: (1) October 14-October 31, (2) November 20-January 31
- 5. The number of shares purchased and amount used for shares purchased during the above period 74,300 shares, 73,355,000 yen

All the profit targets and other forecasts, including the number of contracts, number of users, and goals contained in this document, are based on the current information available to the Nichii Group. Such information is subject to the influence of factors such as economic circumstances, relaxation of regulations and employment conditions. Please understand that actual business performance and other achievements, such as the number of contracts and number of users, may be substantially different from the forecasts.